



# Strategies for reforming financial transparency and professionalizing senior minister positions

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## Public Financial Management

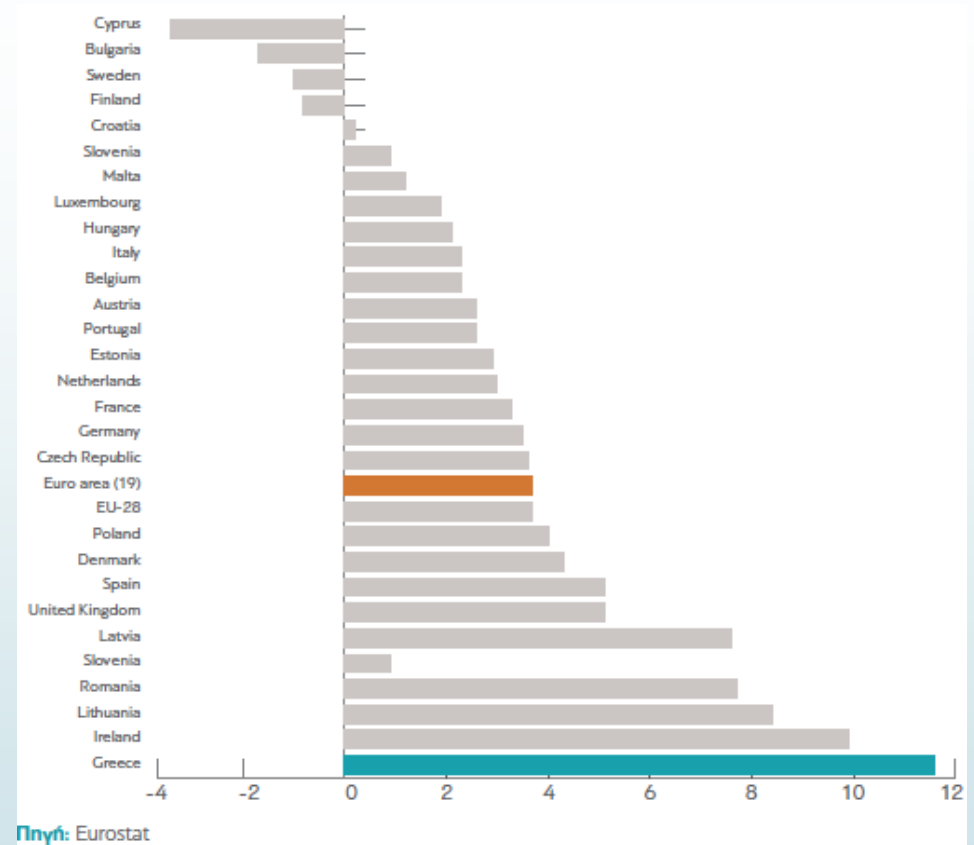
How we managed to turn the biggest problem in a successful reform

Fiscal management

Tax administration

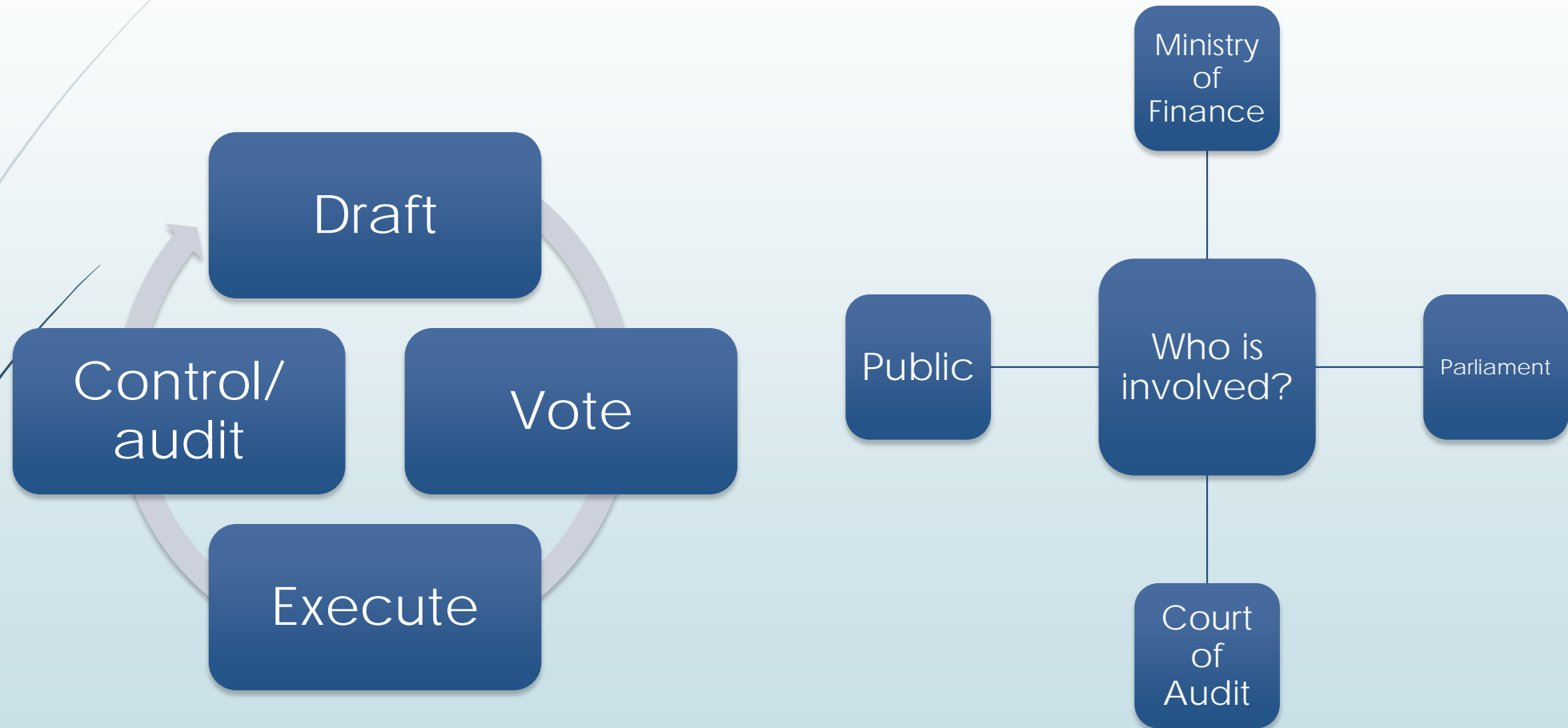
Public procurement

Fiscal adjustment 2009-2014 (% GDP)



# Fiscal Management

## The cycle of budget's life



# The budget process: Transparency and the way ahead

## Public information

- ▶ Annual State Budget and relative documents
- ▶ Monthly and Quarterly Data on budget execution
- ▶ Monthly data on general Government entities
- ▶ Ministerial and administrative decisions published in "Diavgeia"

## Still to do

- ▶ Make Fiscal Council Operational
- ▶ Increase Transparency in
  - ▶ Local Governments
  - ▶ State Owned Enterprises
  - ▶ Pension Funds

# Tax administration

## Public Information



- Annual performance reports
- Business plan
- 4-year strategic plan
- Aggregate and tax-office level

[www.publicrevenue.gr](http://www.publicrevenue.gr)

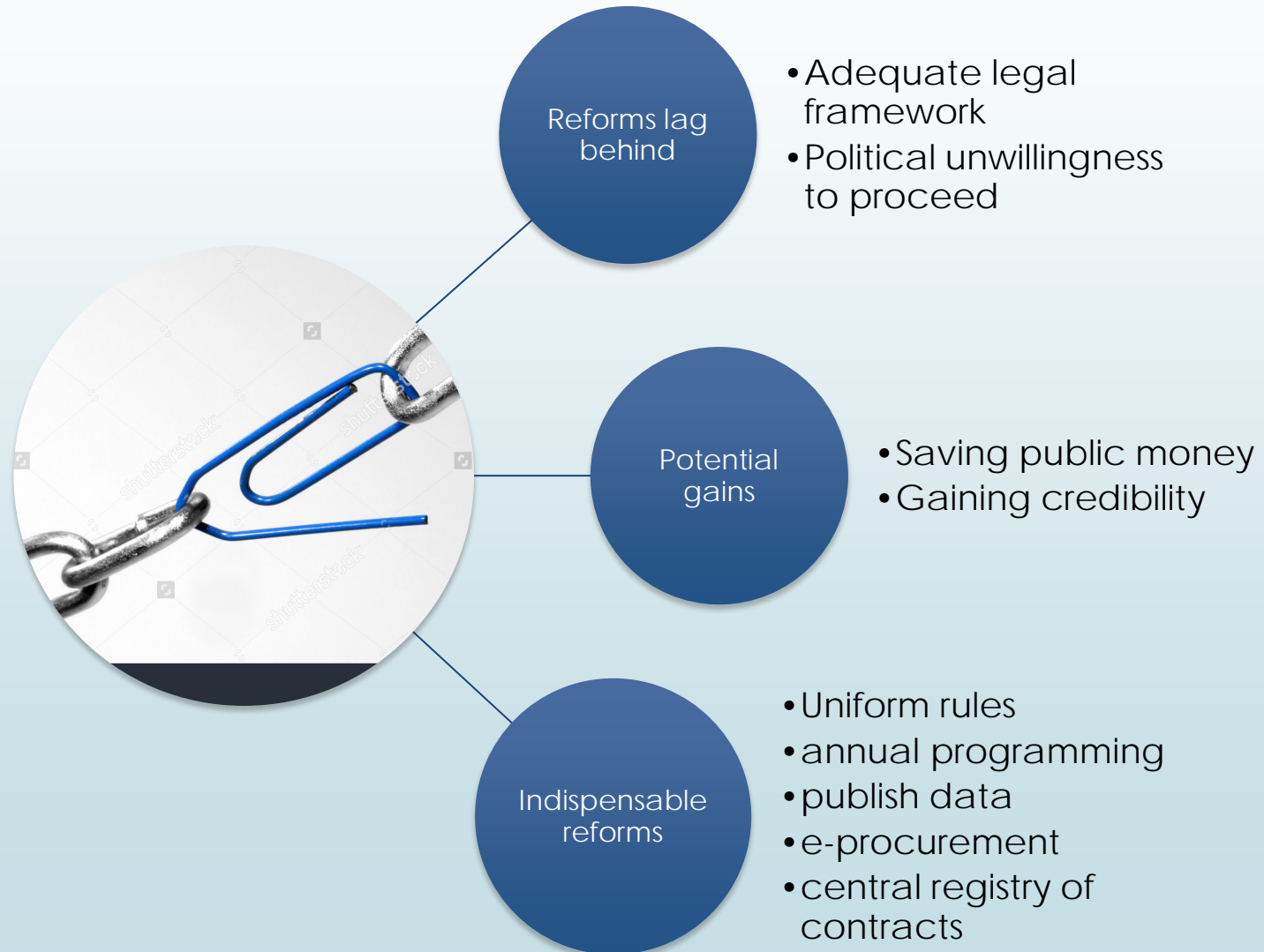
## Next Steps



- Evaluate performance based on target performance
- Impose sanctions if targets are not met
- Update published data on time and at a regular basis

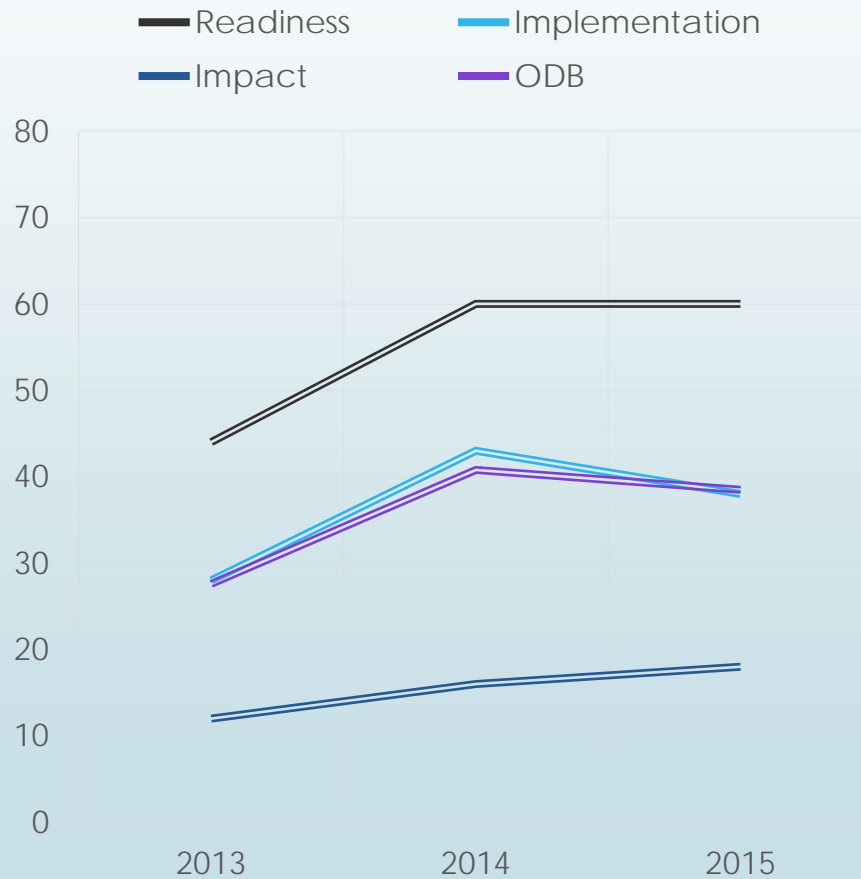
[www.gsis.gr](http://www.gsis.gr)

# Public procurement



# Impact of reforms

## GREECE- OPEN DATA BAROMETER



- ▶ How to make a true impact for economy and society
  - ▶ No transparency for the sake of transparency
  - ▶ Connect information with stakeholders: clear links in order to induce "self compliance"
  - ▶ Professionalize high rank positions: make sure that leadership internalizes reforms